There are no free passes to Success. Fortune has an interstate commerce law of her own—she won't dead-head any one. HerbertKaufman's Weekly Message

Only the very busy are very

You Can't Do As You Please

E can't attend to our business without minding yours—you can NOT do as you please.

Every piece of the world's work relates to another action. Civilization is organized effort. We are all parts of one machine and no single cog can run amuck without disturbing the section to which

You are entitled to equal rights, but that does not signify that you are independent. Justice is standardization of privilege: Democracy a banding together of individuals for the promotion and safeguarding of mutual interests-a license to liberty as emphatically opposed to the liberty of license.

A state of society in which every one could act as he liked would be intolerable and impose constant hardships upon the majority.

Fair government insists upon the restraint of selfishness and demands the observance of very definite laws of conduct and procedure-without which conscienceless ambition would ride rough-

Within these reasonable limits of action you are a guaranteed free agent with all the power of the Republic to warrant the exercise of your franchise. But when you exceed the set bounds you must submit to the same correcting forces you stand ready to evoke when others outrage your rights.

The terms under which you are permitted to operate your affairs, possibly block your plans at times and inflict a personal disadvantage, but remember they express the will of the nation which stands ready to turn to grant you security against those who seek a proportionate disadvantage over you.

At the Field Hospital

UMAN lives on the bargain counter. Horseflesh dearer than man-meat. Death served by twenty million assistants. Packing house efficiency translated to the battlefield. Mile after mile of hospital trains. Ambulances, careening at break-neck speed. What a scarlet harvest!

Shattered skulls, broken faces, brain wounds, lung wounds, spleen wounds, groin wounds.

This poor devil won't live—that tattered carcass can't.

In normal times one might save the old peasant yonder, but such a laborious operation is out of the question, with a thousand other cases demanding instant attention. Percentage outweighs individuals—the greatest good for the greatest number rules.

So many dead-so many dying-and so many guns still pounding battalions to pulp! Life grows cheaper every day and death more commonplace. Few mysteries here. Among this groaning multitude, what curiosity may not be satisfied?

Try that experiment-it may work. In normal times you wouldn't dare, but there are so many thousands of them that one

Besides, if any human reasoning can justify annihiliation by platoons, then let a few serve future generations and die to save a myriad to come. Take that tendon, or, better still, transplant the shin. Quick! Clamp-clamp-clamp-suture! If it works, an illustrious page has been added to medical history! The other one? Oh, he was already-doomed. Anyhow, he was an enemy.

Cards and Chips

By HERBERT KAUFMAN

Play your cards, not your chips. The size of your stack can't reduce their value. The best hand sweeps the board.

Ability creates capital. You are your own mint. Resolution ideas money.

It's nonsense to believe that you are handicapped by empty pockets.

Inherited assets, sufficient to permit dawdling, stifle initiative and make a cipher out of many a man who under the spur of necessity might otherwise have developed into a big figure.

When you are unpracticed in the processes which produce riches you are not qualified to protect your holdings from those who have been trained to take advantage of every weak opening.

A bank roll is not a substitute for wisdom.

If you have brains enough to conserve wealth you possess all the qualities necessary to secure it. There wouldn't be nearly so many new millionaires if the old ones had educated their children to be as alert and energetic as they were.

There isn't a private trade mark on a dollar in the land-every penny in the country will ultimately drift to capability.

There is no enduring poverty except lack of character, purpose and determination.

Subnormals are the only logical paupers. The frequent quotation of a few parasitic fortunes exaggerates their actual significance.

Superficial folk are prone to believe that there exists a static class of plutocrats who control all the chances to make good.

Such a notion is a ridiculous fallacy.

In some European countries the continuation of noble orders and pernicious laws of entail centralize the ownership of vast land holdings and natural resources. But no such system exists on this side of the Atlantic.

Here, any man can become as great as his will.

Ninety-nine per cent of the country's potent figures are, as yesterday and as they will be tomorrow, examplars of the possibilities always open to earnest ambition.

Those whose prominence is a hang-over from previous generations are hardly worth figuring they represent so small a fraction in this or any community.

The great financiers, manufacturers, merchants, professionals and artists of our time trace their career back to humble and penurious beginnings.

They enjoy no favors or advantages which you cannot obtain.

They thought hard, fought hard, and achieved.

You face no greater discouragements than their rebuffs.

They simply had your advantages—the early realization of their inevitable course. They knew that they would have to help themselves, and while they were at it they took a liberal helping.

No false ideas of pride or privilege obscured their vision. They began upon a rock bottom basis and built from the outset on a firm foundation of realities.

They tumbled to themselves while still young—before they got far enough to be hurt, and thereafter proceeded without any hampering delusions.

They count for something because they could count on nothing but their personal efforts. A keen man with a clean plan must succeed.

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Believe Me, Bo

(The Roughneck Speaks on the Japanese Question)

BEEN readin' by the papers that the busy little Jap Wants to tell us how we ought to run our corner of the map; We have trampled on his dignity and hurt him in the hide, We have mussed his tender feelin's and forgot he has a pride; He's insulted, and he makes no bones o' mentionin' the cause. And the reason is a section our immigation laws.

Claims he's better than the Hindus and Chinese-they're not his class. Says he'll stop his dealin' with us if we let the statute pass With a million soldiers ready, and they're there-BELIEVE-ME-

And a fleet that always occupies a front seat at the show, He don't have to wait outside the gate while others get the door, And he ain't above remindin' us that he won't sidestep war. Judgin' from my own experience, and hopin' you'll excuse A roughneck like Yours Truly givin' folks like you his views, Certain people are about to get a chance to prove their case; Mr. Trouble's in the neighborhood and shootin' off his face. I'm a hick, I don't know nothin', and it may be they are right, These gents who say a nation never has a cause to fight, That the gift of gab is worth as much as forts and air machines. And a peaceful disposition just the same as submarines; Howsomever, if you ask me I believe they're off their nut, And if you will take the viewpoint of an ordinary mutt, When a battler gets his Dutch up and he makes his little say, All the boys without their hardware let him have his own sweet way.

Rifle Bullets and Bird Shot

PHE profuse seldom perfect. Excess and excellence are never found in the same production.

Carelessness is a spendthrift. Hazy and lazy writers are

Charles A. Dana once begged to be excused for the length of a letter, "but," he added, whimsically, "I haven't time to write a

Exactness requires care. The price of a good aim is heavy with ractice ammunition. One rifle bullet will penetrate farther than wagon load of birdshot. A single well considered, briefly expressed sentence will explain a situation which a page of hit and miss

A long-winded talk or message indicates that you are not well posted on the subject.

A fumbling narrative leaves a jumbled impression.

Smooth performances are impossible without adequate preparation. You can't interpret yourself or anything else before you thoroughly understand what you intend to do.

A great picture is a mixture of inspiration and art, and art is a tedious process, an elimination of confusion.

Paderewski's soul is filled with genius, but don't forget that his message would not carry if his fingers were not filled with training. Every unpracticed hand is certain to strike false notes.

This is a basic principle in all transactions. It applies in selling a bill of goods, composing an opera, erecting a skyscraper and performing an operation-it is a truism in all activities from fiddling to financing.

When you really know it you can quickly show it.

Government May Aid in Turning Gifts of the Sea Into Fruits of the Farm

THE Value of Kelp Beds of Pacific Ocean to Makers of Potash—Difficulties to Be

Overcome—European War Cuts Off Supply of Potash From Germany—Intensive

tional preparedness.
"Thus, if the Department of Agricul-Thus, if the Department of Age, ture can find a way to take potash out of the sea or the land at a low cost, it of the sea or the land at a low cost, it of the sea or the land at a low cost, it is developing a twelve-million-dollar business and preparing the country, in case of need, to support itself independently of other nations, and some fine day it may require all these resources for its own protection and support. In its search for potash the Department of Agriculture has sent exploration parties to the sites of old sail. eration parties to the sites of old sal lakes in the deserts, hoping to find potmines such as the Germans have.

California met:

"Where are you going this morning with your mowing machine?" was the question casually asked by the one ashore.

"About two miles out to sea, to cut fertilizer. Potash is worth \$500 a ton now." was the answer given in a matter-of-fact tone.

And the one was not crazy, nor the other joking, as the "mowing machine" steamed away from the shore on the long swell of the Pacific ocean.

It was only an outfit on its way to move indispensable to intensive farmings.

"This material was marketed through the Kall-Syndikat, made hp of all mine owners and regulated by the German government, which fixes the prices and allots the production. Before the war it provided that no more potash should be exported than the amount consumed in Germany. a convenient little arrangement which secured to the comparatively small area of the parent country at least half of the intensive farming of the world, while doling out at good prices some part of its abundant national product. Soon after August. 1914, the German government, which fixes the prices and allots the production. Before the war it provided than the amount consumed in Germany. a convenient little arrangement which secured to the comparatively small area of the parent country at least half of the intensive farming.

Farming Demands Potash, and the Price Has Advanced From \$40 to \$500 a Ton — Work of Gathering Kelp Is Unpleasant—How the Marine Plant Grows—What Government Aid Would Mean.





the quantities of iodine and nitrogen Antie, alias Leonard. are very small, and the market value This Antie, or Leonard, was a Gasof the potash is ordinarily not very con, born in 1758, who acquired a repu-

skelp into smaller pieces as it is taken upon the scow, and when delivered on shore to run the product directly into a rotary kiln. There it is dried until the water content goes from 85 per cent to 10 per cent or less. The product when it comes out looks not wholly unlike tobacco leaves, only very much broken and a good part of it powdered or crumpled into dust.

This product contains the potash and is an excellent fertilizer, although lacking in some important elements, and if it were not for the expense of transporting so bulky a product—being about ten tons from every hundred tons of kelp—it could be put upon the market and sold to good advantage.

If there is not a good local market for the dried product and the freight rates to the place of delivery are high the transportation charges might absorb all the profit if the worthless vegetable matter and moisture content are shipped along to swell these charges. in consequence, an advertisement on the subject might read:

The passes along the shore recognize regular courses as kelp lanes.

The question of title to these groves in the sea is serious and unsettled. Claims are made that they belong to the adjacent shores, that they belong to the national government, and that, like the fish of the sea, they are, while under government protection and under suitable regulations, free to the man who gathers them.

With the settlement of these questions of the best means of converting trustee of this inexhaustible free crop, the way will be open to the development of a great and beneficent industry.

The Man Who Died Twice.

The Man Who Died Twice.

The Man Who Died Twice.

in consequence, an advertisement on the subject might read:
"Wanted—A method of extracting from dried kelp the elements which possess active value: these are potash, nitrogen and iodine."

If of French history, but perhaps the most puzzling of all, though it has to do with a comparatively minor personage, is that surrounding the mystery of the hairdresser of Marie Antoinette. most puzzling of all, though it has to age, is that surrounding the mystery of the hairdresser of Marie Antoinette. It is not a common occurrence for a person to die twice, a circumstance The chemical engineers and manu- which has occurred in the case of this facturers know how to get them, but hairdresser, who was known as Jean

great. The war will be over some day, tation in Paris by reason of his great the German potash fields are vast and ingenuity in building the elaborate the treatment of their output is inexpensive. Therefore the problem of
freeing the valuable ingredients of the
kelp product from the worthless at a

cost so low as to leave a good margin flee from France. Leonard was sent ahead as a scout. He was seized, of profit after paying for gathering the brought back to the French capital

cost so low as to leave a good margin of profit after paying for gathering the kelp and drying it is by no means easy and calls for efficiency of the first order.

To supply the farmers with the soil amendments without which they carinot obtain economic results, application has been made for government aid to put up an experimental plant to determine the best method of scuring this indispensable element. Some of the large fertilizer makers also are experimenting in the same direct potation of the same direct potation has been entirely potation and the same direct potation has been dispensed in the register provider. In the paying the same made for government and the exact the same direct potation has been dispensed in the register provider. In the paying the product of the same direct potation has a present the same direct potation has a present the same direct potation has a present of the same direct potation has a present the register provider to the state of the register provider. In the paying the product historian seems duly decapitated, his death being properly recorded in the register provider. In the paying the product was sent in the exhault has a price of the paying to get it at a price with the same direct potation has and compliant to the state paying the product.

These experimental provider the p